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Yenching
Corr's
Mei, Y.P. 1943 Jan-Jul

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燕京大學

YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS

YENTA
YPM/YC/14

13th January, 1943.

Mr. Carl A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Dr. Balfour of the Rockefeller Foundation has just spent ten days in Chengtu. He spent a couple of hours in Yenching going over our situation with Dean Wu Chi Yu of the College of Public Affairs and myself. I followed up that conversation with a letter to Dr. Balfour a copy of which I am herewith enclosing. The suggestion that the R. F. pays over the balance of US\$2,500 for 1941-2 and the grant of US\$4,000 for 1942-3 to the Yenching Board of Trustees to be spent according to the regular university procedure, with the understanding that the Board of Trustees accepts the responsibility for settling the financial obligations between the University and College of Public Affairs on the R. F. support, really came from Dr. Balfour himself. It seemed the most feasible arrangement to both Dean Wu and myself for the double purpose of maintaining staff and carrying on the educational program of the C. P. A. And I hope you feel the arrangement is acceptable to the Board of Trustees.

Dr. Balfour practically gives us to understand that the R. F. grant for 1943-4 will be increased to US\$6,000 instead of 3,000. Dean Wu Chi Yu and his colleagues are planning the work and budget of the C. P. A. on the most efficient and effective bases. Especially as possibilities of the R. F. Continuing support for the C. P. A. after 1944 will entirely depend on the record and productiveness of the College in the mean time.

During this last few weeks, we have seen a good deal of results of continued Mission support to Yenching in Chengtu. The London Mission Society has decided to give their support to Mr. E. R. Lapwood, who is now Dean of the College of Natural Science. The American Board Mission at their field meeting a couple of weeks ago decided to allocate Miss Ruth van Kirk and Mr. H. W. Robinson to Yenching. Miss van Kirk's work will be mainly English teaching, and Mr. Robinson, who has already started working in Yenching, is now Acting Controller. And these two members from the Mission are in addition to Miss G. Boynton. The Methodist Mission has already granted Yenching the use of their school premises in Chengtu. We have further put up a request for the services of Miss Mina Stahlings of the Mission to join our Home Economics Department. The Mission will have its annual conference in a few days time at which the request will be considered. We have also written the Presbyterian Mission asking for their assistance in allocating personnel to Yenching in Chengtu. We are certainly very glad for

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燕京大學

YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS

YENTA

Mr. C. A. Evans - 2

13th January, 1943

the much needed strengthening of staff at this most difficult beginning period and we are further encouraged to see that our Missions are so mindful of Yenching welfare.

In my last letter to you dated December 31st I wrote about the arrangement for sending relief to the Yenching personnel in Peking in detail. Now I am reminded by the Chinese Legation at Bern that remittance from New York to them must be made in Swiss franc, as American currency is frozen in Swiss banks. I suppose you are well aware of the fact and is making arrangements accordingly.

Mr. Liao Tai Chu, an instructor in the department of Education, is one of those who arrived from Peking. He says that Dr. Stuart and Dr. Galt have both tried to help him to take a trip to America for advanced studies, and that he was definitely to take the trip in the spring of 1942 if war did not break out on the Pacific. He is wondering whether your office has the records for the arrangement of his scholarship opportunity and whether that opportunity will still be open to him when travel will again become more feasible. If your office could take the trouble to supply the information, he will be very grateful.

Mr. Robinson has already started keeping office with us. I am confident that with his wide and long missionary experience in China, he will in time develop into a real Controller of the University. I hope that correspondence and publicity and cultivation will hereafter be attended to in a much more satisfactory manner between Mr. Robinson and myself. I take it that you and Dr. Corbett have arranged to read the same letters from Yenching, and we shall continue to address all letters to yourself.

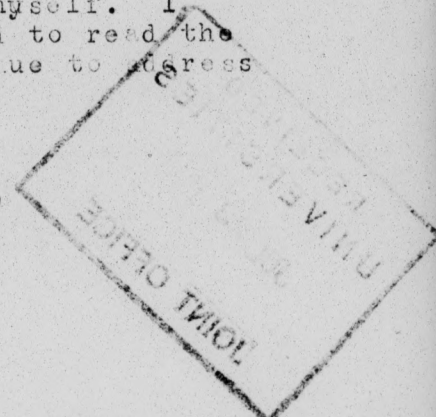
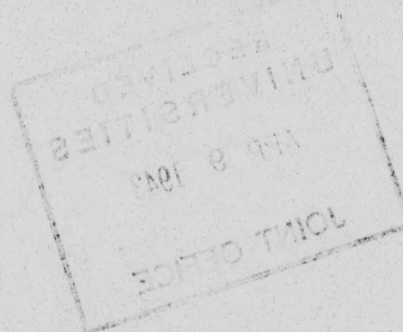
Sincerely yours,

Y. P. Mei

Y. P. Mei,
Acting President.

Material to be supplied to our office

ENCL: 2



0536

燕京大學

YENCHING UNIVERSITY IN CHENGTO
CHENGTO CHINA

CABLE ADDRESS
YENY
Mr. C. C. Evans - 2

1943 January, 1943

The much needed strengthening of the Chinese government and the Chinese people's morale is a matter of the highest importance. It is a matter which concerns the entire Chinese people and the entire Chinese nation.

In my last letter to you dated December 1, 1942, I mentioned that I was planning to visit the Chinese government and the Chinese people. I am now planning to visit the Chinese government and the Chinese people in the near future. I am now planning to visit the Chinese government and the Chinese people in the near future.

Mr. C. C. Evans, who arrived in Chengto on January 1, 1943, is a very important person. He is a very important person who is very important to the Chinese government and the Chinese people. He is a very important person who is very important to the Chinese government and the Chinese people.

It is a very important matter that the Chinese government and the Chinese people are very important to the Chinese government and the Chinese people. It is a very important matter that the Chinese government and the Chinese people are very important to the Chinese government and the Chinese people.

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0537

Mr. Evans
C O P Y

YPM/YC/2

6th January, 1943.

Dr. M.C. Balfour
Rockefeller Foundation
C/o Mr. B.A. Slocum
26 Hua Hsi Pah
Chengtou.

Dear Dr. Balfour,

It was very good of you to have spent so much time with us yesterday morning while you have such a full schedule in Chengtu. We are grateful for the information you have given concerning the past relationship between the RF and Yenching University, and the generous and sympathetic attitude you have taken towards our effort at re-opening the University in free China. We only regret that your visit in Chengtu has to be so short and your time so fully occupied that it would not be possible for Yenching to have an opportunity to extend you our welcome in a more appropriate manner and for some of our ranking members to have the privilege of meeting you and talking to you.

From your statement we learned that the RF original grant to the College of Public Affairs of Yenching was US\$3,000 for 1941-42, US\$4,000 for 1942-43 and probably US\$3,000 for 1943-44, and that there is a balance of US\$2,500 from the 1941-42 grant. It is evident that both the RF and our University would wish to maintain the personnel of the CPA, that has been on RF support, whether they are still in Peking or out here, as well as to carry on the work and program of the CPA now that it has become feasible to re-open the University in free China. This double emphasis of maintaining staff and carrying on the educational program is general with all units of the University, and the Yenching Board of Trustees in New York has already built up a reserved fund from which back salaries of the staff will be paid when this becomes feasible. I am therefore writing to suggest that with regard to the balance of US\$2,500 for 1941-42 and the grant of US\$4,000 for 1942-43, the RF pays these sums to the Yenching Board of Trustees to be spent according to the regular University procedure, with the understanding that the Yenching Board of Trustees accepts the responsibility for settling the financial obligations between the University and the CPA personnel on the RF support. I hope this proposal is agreeable to you. I believe our Board of Trustees will welcome this arrangement, and I shall be writing New York about this.

We hope your visit to the new quarters of Yenching has given you an idea of our present conditions and our future plans. The great discrepancy between the exchange rate of the US dollar and the high cost of living here makes every plan and program extraordinarily expensive. The US\$3,000 to be granted us by the RF for 1943-44 according to the original schedule will be far from being adequate. We trust that your understanding of our situation will make you feel a more liberal grant is justified.

Thanking you again for your generosity with your time and attention, and looking forward to a new chapter of the happy relationship between the RF and Yenching University that has had such a long record.

Sincerely yours,

(SD.) Y.P. Mei
Acting President.

70111 CHINA
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P. 1111

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C O P Y

6th January, 1943.

YPM/VC/3

Dr. M.C. Balfour
Rockefeller Foundation
C/o Mr. R.A. Glouman
26 Hua Hai Fah
Chengtu.

Dear Dr. Balfour,

It was very good of you to have spent so much time with us yesterday morning while you have such a full schedule in Chengtu. We are grateful for the information you have given concerning the past relationship between the RF and Yenching University, and the generous and sympathetic attitude you have taken towards our effort at re-opening the University in free China. We only regret that your visit in Chengtu has to be so short and your time so fully occupied that it would not be possible for Yenching to have an opportunity to extend your welcome in a more appropriate manner and for some of our ranking members to have the privilege of meeting you and talking to you.

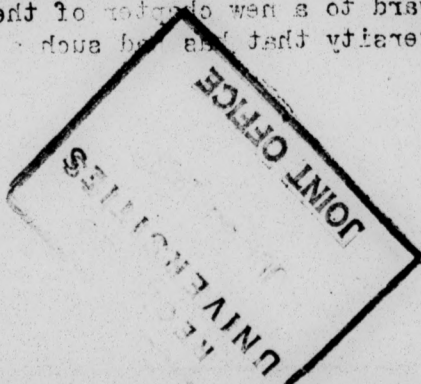
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Thanking you again for your generosity with your time and attention, and looking forward to a new chapter of the happy relationship between the RF and Yenching University that has such a long record.

Sincerely yours,

(SD.) Y.F. Mei
Acting President.



6350

January 20, 1943

Mr. Carl Evans
150 Fifth Avenue, New York City

Dear Mr. Evans,

I enclose a copy of a memorandum resulting from conversations between Dr. Y.P. Mei and myself in regard to Yenching. This letter will comment on that and include opinions which I could not express so frankly to him. I should say, however, that Dr. Mei is a delightful person to deal with and has taken all my comments and criticisms in very good spirit.

You will see from the memorandum, as I indicated in my cable, that the budget originally submitted was both expansionist and unrealistic. I believe I have gotten these two points across and that we can expect the Yenching group, who are fundamentally fair-minded and devoted not only to Yenching but also to the larger cause, to do some thorough housecleaning.

It is only fair to point out that Yenching is facing an extremely difficult situation in coming to Chengtu so late in the course of events. She sees a minimum of cooperation here on this campus and finds it hard to understand why she should be asked to cooperate more than they have done. She looks back on her former grandeur, to the support of which large sums were contributed, and finds it hard to understand why she should not expand to the limits of former budgets. I have tried to point out that 1) Yenching ought to improve on the record of others by profiting from their mistakes, and 2) that present budgets have to be based on present needs for the work as a whole rather than on previous individual budgets. My belief is that, considering the factors of lack of equipment and approaching peace, Yenching is not justified in expanding beyond the minimum in staff and students required to keep Yenching alive, to take care of her teachers and her students, and to fill in important gaps in the educational program here.

In regard to faculty, the addition of many new people here is storing up trouble for the time when Yenching prepares to return to Peiping. Figures for the fall term, when 16 teachers were from Peiping, 8 were former members of the Yenching staff, and 26 were new, indicates that only half of the staff are justified on the grounds of taking care of former Yenching people, while less than a third are justified on the grounds that all who have escaped from Peiping must be cared for. I realize that some additional new members are unavoidable; but I am trying to prevent expansion for the sake of expansion.

The same remarks hold true in regard to students. Out of 285 students, only 109 are old students from Peiping; the remaining 176 are new. It is obvious that Yenching cannot survive on old students only, but these figures considerably weaken the argument that Yenching needs to expand to take care of old students. Certainly in some departments, the handful of old students might well be cared for within the set-up of some department already on the campus.

I have been laboring this point because I sense in the Yenching group a strong tendency to advocate anything which will add to Yenching

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Evans 1/20/43

fame, regardless of the contribution it may make to Christian higher education. Dr. Mei recognizes this danger, but may not be entirely successful in combatting it. A case in point is the Yenching plan to start a premedical course for students planning to enter P.U.M.C. after the war. A premedical course is now being given here which, in most essentials, is identical with P.U.M.C. requirements. While it is true that the standards are not as high as they might be, it is also true that many students who have taken this course have passed P.U.M.C. examinations. It seems to me that the slight possible improvement in standards - if any improvement is possible with inadequate equipment - does not justify this duplication. (I should say that this tendency is the result of a partly justifiable superiority complex and highly commendable enthusiasm on the part of the young faculty. I am trying not to dampen the latter).

In this connection, I am meeting with considerable resistance to any suggestions that the emergency budget be reduced. The item for science equipment (\$1,000,000.00) is easily explained on the basis of the high prices for such equipment as microscopes (which cost at least CN\$50,000.00 locally). Such being the case, it would seem to me more reasonable to limit the work in science to what can be taken care of with equipment already here, perhaps supplemented by the little that can be secured on a more modest budget. Certainly, investment in equipment which will have to be left behind on Yenching's return to Peiping should be kept at a minimum. I fear that the only thing which can reduce this budget will be failure to secure the funds. As you have seen from my recommendations, I cannot personally approve of anything like this amount.

Speaking quite frankly, I think I am correct in saying that the 1943-44 budget is the result of an impression, gained I believe from Founders' and UCR's generosity last year. I am not suggesting that the sums allocated were not justified, but I do know that some of the Yenching people have the idea that both you and Founders are prepared to provide whatever funds Yenching needs. I suggest that a letter from the Founders advising restraint might help the situation.

With most institutions, I am trying to make it clear that any increase in present activities or enrolment will not meet with approval from UCR (basing my opinion on talks with Dr. Edwards). In the case of Yenching, however, I feel that a certain amount of expansion is justifiable in the interests of most efficient use of personnel and equipment. I very much hope that the enrolment will not exceed 400. Dr. Mei has assured me that it will be kept within that limit, and physical difficulties are likely to help, but I shall not be surprised to see some yielding to pressure.

Yenching has been under heavy expense in the bringing in of its students and faculty from Peiping, costs of whose travel has been very high. Contributions from alumni and the government have helped, but the influx has been a drain on the budget. I earlier suggested that it might be wise to discourage rather than encourage, inasmuch as students arriving this coming summer may not stay in the West long enough to justify the outlay. Recent word that a number of students and faculty are waiting in Honan or Shensi for funds has strengthened my argument, and I think steps will be taken to limit the exodus from Peiping. Encouragement will be given to students and staff to wait for Yenching's return.

I fear this letter has been too largely negative. I am delighted with the spirit at Yenching and the progress made. I believe Yenching can make a very real contribution if content to do a few things well.
Very cordially yours, /S/ William P. Fenn

0541

燕 京 大 學
YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

*Revised 1/20/43
Minister
Report of Dean of Women
Kuching*

CABLE ADDRESS
YENTA

YPM/YC/36

29th January, 1943.

Mr. Carl A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Your letter of October 27 discussing the various items of Yenching income in America has been with us several weeks. While waiting for the Budget Analysis that is to come "via next clipper", I have started the departments and groups concerned on the process of making a study of their needs and constructing the required budgets. Unfortunately the Budget Analysis has not yet arrived, and so we are still more or less in the dark with regard to a number of questions concerning the different items. We can only hope that the material will be forthcoming soon.

Your statement in the letter regarding the College for Women fund seems clear and definite enough for us to go ahead. Your letter arrived a few hours before the meeting of the Women's Division Administrative Committee and was read at the meeting. The Committee authorized the Dean of Women to prepare a budget in consultation with the University administration. At a recent meeting of the Faculty Executive Committee the following budget for this fund was adopted as presented by Mrs. Mei, the Dean of Women for the present semester, in consultation with Mrs. Chen Wang Min Wi, the Dean Elect:

<u>Income</u>	<u>Expenditure</u>	
US\$15,636 at	Office of Dean of Women	\$39,926
19.65	Scholarship & Loans to Women	
NC\$307,247.40	students (Including Travel Subsidy	
	& Loans to Faculty & Students	
	from Peking)	140,000
	Health & Sanitation for	
	Women students	20,000
	Add Dormitory Equipment	20,000
	Child Welfare Extension	
	(Connected with Home Economics	
	Department program)	80,000
	Contingency	7,321.40
	TOTAL	NC\$307,247.40

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We are circularizing this information to members of the Women's Division Administrative Committee. We hope the budget will meet with the approval of the authorities in America and that funds for this purpose will be made available in Chengtu

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燕京大學
YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS
YENTA

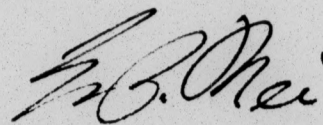
Mr. C. A. Evans - 2

29th January, 1943.

at an early date.

For the reference of yourself and the Board of Yenching College for Women I am enclosing also the Minutes of the meeting of the Women's Division Administrative Committee as well as a copy of Mrs. Mei's report.

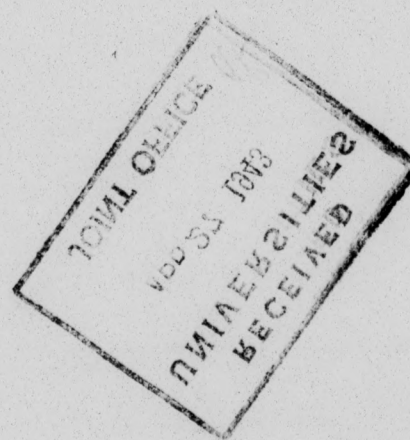
Sincerely yours,



Y. P. Mei.

P. S. We are sending in the same envelop some snapshots with explanatory notes concerning Yenching-In-Chengtu. We hope you will find the material useful for publicity.

ENCL:



0543

燕京大學

YENCHING UNIVERSITY IN CHENGTO
CHENGTO CHINA

CABLE ADDRESS
YENTAI

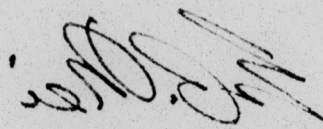
20th January, 1943.

Mr. G. A. Evans - S

at an early date.

For the reference of yourself and the Board of Yenching College for Women I am enclosing also the minutes of the meeting of the Women's Division Administrative Committee as well as a copy of Mr. Mei's report.

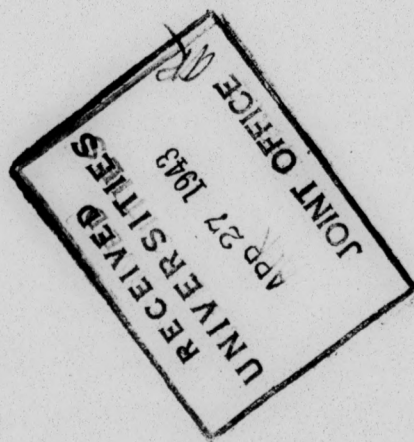
Sincerely yours,



Y. P. Mei.

P. S. We are sending in the same envelope some snapshots with explanatory notes concerning Yenching-In-Chengto. We hope you will find the material useful for publicity.

WUCI:



4450

燕京大學

YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS
YENTA

YPM/YC/50

19th February, 1943.

Mr. Carl A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Since writing you last, on January 29, we have received a copy of the "Analysis of Budget 1942-43" from Mr. Edwards' Office at Chungking. This gives us a much clearer idea concerning our financial situation. We hope to be able to get the budget and programs worked out for the earmarked funds in the near future.

We are planning to write a semester report for Yenching University in Chengtu. We have practically all the material in hand and should get the report done within the next week or so. I am sending you herewith in this letter, however, several lists and tables without waiting for the report. The inclosure consists of the following:

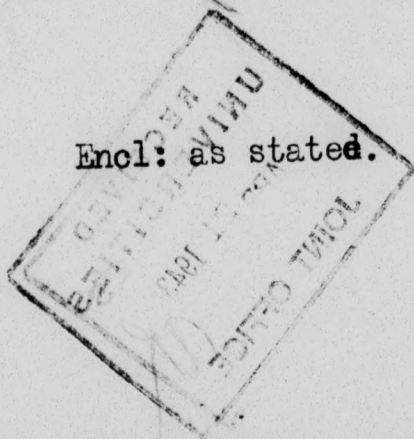
- (1) Directory of Board of Directors, 1942-44
- (2) Directory of Women's Division Administrative Committee, 1942-44
- (3) University Administrative Staff, 1942-43
- (4) University Faculty, 1942-43
- (5) Faculty & Staff Table I, II, IIIA, IIIB, Fall Semester, 1942.
- (6) Student Registration Table, Fall Semester, 1942
- (7) Student Registration by Locality, Fall Semester, 1942
- (8) Student Registration by Colleges and Departments, Fall Semester, 1942
- (9) Admission Table, Summer 1942

Sincerely yours,

Y. P. Mei

Y. P. Mei.

Encl: as stated.



0545

燕京大學
YENCHING UNIVERSITY IN CHENGTO
CHENGTO CHINA

CABLE ADDRESS
YVTA

15th February, 1943.

YHMYC/50

Mr. Carl A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Since writing you last, on January 29, we have received a copy of the "Analysis of Budget 1942-43" from Mr. Edwards, Office at Chungking. This gives us a much clearer idea concerning our financial situation. We hope to be able to get the budget and program worked out for the earmarked funds in the near future.

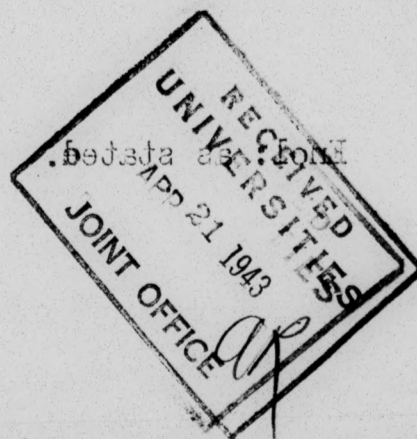
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Sincerely yours,

Y. P. Mei

Y. P. Mei.



9450

燕京大學

YENCHING UNIVERSITY IN CHENGTU
CHENGTU CHINA

CABLE ADDRESS

YENTA

YPM/YC/51

19th February, 1943.

Mr. Carl A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

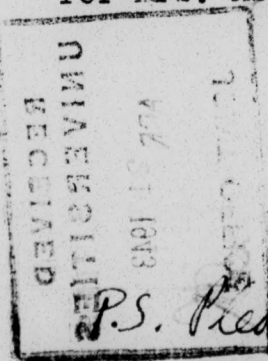
Early last fall we received notification from Miss Priest that she was in receipt of US\$300.00 for Mrs. Hsieh Ching Sheng and US\$30.00 for Chancellor Wu Lei Chuan. We presume that these sums were from Mr. Hsieh Ching Sheng, formerly Chinese secretary to Dr. Stuart and now studying in Drew or Hartford Theological Seminary. Remitting money between Chengtu and Peking is a very uncertain and precarious affair. We have not been able to send this money through to Peking, and we have word recently from Peking that the recipients consider the exchange rate between the legal tender and the FRB currencies we are at all able to negotiate too unfavorable to be acceptable to them. They suggest that we return the sum of US\$330.00 to your Office in New York, that you hand over the amount to some of the Yenching faculty wives in America and notify the husband in Peking who will then pay Mrs. Hsieh and Chancellor Wu the equivalent either in FRB dollars or in kind. It seems people expecting repatriation are anxious to get rid of their belongings, and articles of clothings, etc. can bring quite high prices these days. This sounds to me like a feasible and mutually beneficial arrangement, except that both your Office and ours have to take some little trouble to carry it through. Will you, therefore, please find out from among the Yenching faculty wives in America, whose husbands are still in Peking, as to whether some of them will want to take this sum of money and think her husband can pay for it in Peking. When you get the transaction done there, please let us know, preferably sending us the receipt, so that we may inform the parties concerned in Peking. I suppose you would not wish us actually to remit the US\$330.00 back to New York but will deduct the amount from the subsequent instalment due us in China.

If you find this suggestion too complicated to be worked out, please also let us know so that we shall continue to try to get the best rate for Mrs. Hsieh in China.

Sincerely yours,

Y. P. Mei

Y. P. Mei.



P.S. Please inform Mr. Hsieh Ching Sheng of this proposed arrangement or send him a copy of this letter.

0547

燕京大學

YENCHING UNIVERSITY IN CHENGTO
CHENGTO CHINA

CABLE ADDRESS

YENTA

YHMYC/51

1943, February, 1943.

Mr. Carl A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

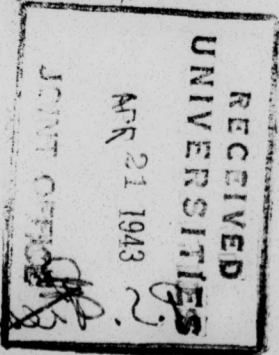
Early last fall we received notification from Miss Priest that she was in receipt of US\$300.00 for Mrs. Hsieh Ching Sheng and US\$30.00 for Chancellor Wu Lei Guan. We presume that these sums were from Mr. Hsieh Ching Sheng, formerly Chinese secretary to Dr. Stuart and now studying in Drew or Hartford Theological Seminary. Remitting money between Chengtu and Peking is a very uncertain and precarious affair. We have not been able to send this money through to Peking, and we have word recently from Peking that the recipients consider the exchange rate between the legal tender and the TRB currencies we are at all able to negotiate too unfavorable to be acceptable to them. They suggest that we return the sum of US\$330.00 to your office in New York, that you hand over the amount to some of the Yenching faculty wives in America and notify the husband in Peking who will then pay Mrs. Hsieh and Chancellor Wu the equivalent either in TRB dollars or in kind. It seems people expecting repatriation are anxious to get rid of their belongings, and articles of clothing, etc. can bring quite high prices these days. This sounds to me like a feasible and mutually beneficial arrangement, except that both your office and ours have to take some little trouble to carry it through. Will you, therefore, please find out from among the Yenching faculty wives in America, whose husbands are still in Peking, as to whether some of them will want to take this sum of money and find her husband can pay for it in Peking. When you get the transaction done there, please let us know, preferably sending us the receipt, so that we may inform the parties concerned in Peking. I suppose you would not wish us actually to remit the US\$330.00 back to New York but will deduct the amount from the subsequent installment due us in China.

If you find this suggestion too complicated to be worked out, please also let us know so that we shall continue to try to get the best rate for Mrs. Hsieh in China.

Sincerely yours,

Y. P. Mei

Y. P. Mei.



*Mr. Hsieh Ching Sheng of the Protestant movement
has received a copy of this letter.*

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Dr. Y. P. Mei - Bao Mei File

February 20, 1943

Dr. Y. P. Mei, Acting President,
Yenching University,
Chengtu, Szechuan, China.

Dear Dr. Mei:

Your cordial letter of September 30th welcoming me back to the fellowship of the Christian Colleges in China was much appreciated. I esteem it a privilege to be able to serve the Colleges, even in a small way, at this critical juncture.

Mr. Evans has asked me to answer your letter of October 5th addressed to him, and also your letter of December 7th.

In doing so, I first would express to you the profound admiration we all feel for the effective way you have started Yenching University on a new lease of life in Chengtu. You have displayed a fine spirit of enterprise in meeting immense difficulties and in rallying many groups to the aid of the institution in this emergency. We are grateful to Dr. H.H. Kung for his willingness to give time to act as Chancellor, and we appreciate profoundly the assistance of the Emergency Board of Directors.

Formal Re-opening on December 8th

I have read your account of the formal re-opening of the University on December 8th, as well as the Chinese program you enclosed, with great interest and feel that the occasion was significant, especially because of the indomitable spirit manifested. While we are glad that Yenching has been thus re-established so that everyone in Free China may be assured that the institution is going to continue, we hope there will be as much correlation as possible with the other institutions in Chengtu.

Second American Repatriation Indefinitely Delayed

We understand fully your desire to have Dr. Stuart and Miss Margaret Speer come to Free China at the earliest possible moment, but can only report that they are still interned in Peiping, and that there is as yet no definite word when the second repatriation of American citizens will begin. We do not know exactly what obstacle has risen to block negotiations, but even if it should be removed in the near future, considerable time would have to elapse before the people concerned could get into Free China, especially with the long delays involved in getting travel priorities.

Membership of the Board of Managers

We are enclosing a copy of the Minutes of the Board of Managers of Yenching University for June 20, 1939, regretting that we do not have any Minutes later than this. The membership has changed considerably since that date so we are trying to find out from the Mission Boards who their representatives now are.

The Presbyterians report that Mr. Sam Dean (now interned in Peiping) represents them, and Mr. Lo Yu-tang of Truth Hall is also a member of the Board. The Congregationalists report that Rev. Earl Ballou (interned in Manila) is their representative, and that Mr. Chen Chang-yiu of Lu Ho Academy was recently a member and probably still is. The Methodists have not yet given us any report. We shall write to London to see what light can be shed on the problem there.

Herewith a copy of the By-Laws of the Board of Managers of Yenching University, as

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passed on January 26, 1929, and also a copy of abbreviated Constitution used in consultation with the Ministry of Education. They are the latest we have.

Faculty Rank and Treatment Plan

We are sending you a copy of a document called "Definition of Terms" explaining what is involved in the various academic ranks at Yenching. We regret to say that we do not have in our files any recent statement of the "Faculty Rank and Treatment Plan" but we enclose a copy of a schedule adopted in 1931.

We realize that you are beset with many difficulties in regard to the payment of the teachers who have come from Peiping. We do not know how far the Board of Trustees will undertake to make decisions on the questions you raise, but we shall put them on the agenda for the next meeting.

Appeal to the Rockefeller Foundation

We have read with much interest the copy of your letter to Dr. Balfour of the Rockefeller Foundation and you may be sure that this office is always alert in using every opportunity to deepen the interest of this Foundation in the Colleges. The past experience of this office in acting as an intermediary between the Colleges and various foundations in this country, indicates that the best results are obtained when the appeal on behalf of the colleges is made in a correlated way, rather than by individual institutions acting separately. In this way we avoid having a number of appeals from the Colleges coming at different times to the same foundation, and giving the impression of a competition between them,

Finances

After getting together the figures for all the Colleges, we are stunned at the magnitude of the askings for the next fiscal year. They are double what they were a year ago. A special committee has been appointed by the Associated Boards to consider these askings in the light of our probable income. A report will be made later when it is learned what decision United China Relief has made in regard to these requests. The situation is complicated by the fact that as a war-time measure, "ceilings" are going to be placed on the total amount that the overseas war relief agencies, including United China Relief, can ask for from the American people. It used to be true that "the sky's the limit," but that is no longer the case. Our economic life is becoming more and more rigidly controlled. You can see then the dilemma that confronts us. On the one hand the cost of living in China is rising steadily. On the other hand, we are limited in the amount we are permitted to raise to send to China, and this is exchanged at a fixed rate. Consequently, every consideration points to the wisdom of putting into effect a regime of the strictest economy.

We shall continue to look through our files and shall send you copies of such documents as can easily be mailed.

With very kind regards,

Sincerely yours,

CHC:D

Charles H. Corbett

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Minutes of the Board of Managers
of Yenching University

June 20, 1939

The annual meeting of the Board of Managers was held in the President's House at two O'clock, June 20, 1939.

Mr. S. J. Chuan, chairman, opened the meeting and called on Mr. Busby to lead in prayer.

Members present: Mr. S. J. Chuan, Mrs. A. B. Frame, Mr. C. E. Busby, Mr. W. H. Gleysteen, Mr. O. J. Krause, Dr. S. T. Wang, Mrs. C. C. Lin, Mrs. C. F. Wang.

President J. L. Stuart, Miss Margaret B. Speer, Dean of the College for Women, and Mr. Stephen Tsai, Controller, were present by invitation.

Members of the Administrative Committee of the College for Women also present by invitation: Mrs. J. C. Li, Mrs. Chou Kuo-hsien, Mrs. J. D. Hayes, Mrs. S. J. Chuan, Mrs. Nelson Johnson, Miss Yuan Yung-chen.

VOTED: that the Annual Reports be accepted as circulated in advance and discussed.

VOTED: that the Board register a formal expression of appreciation and of sympathy in the complicated and difficult conditions under which the students and faculty have recently been living and working.

Mrs. A. B. Frame was elected Secretary to succeed Mr. Gleysteen who is leaving on furlough.

VOTED: that the incoming Executive Committee be authorized to arrange for vacancies as terms may have expired, or as circumstances have led to other changes in membership.

The following Executive Committee was elected:

S. J. Chuan, chairman, ex officio
Mrs. A. B. Frame, secretary, ex officio
Mrs. C. F. Wang
Mr. O. J. Krause
Dr. S. T. Wang

VOTED: that the Finance Committee be appointed by the Executive Committee at its next meeting.

It was explained by the Controller that the Budget had been sent in a preliminary draft to the Trustees and was not yet in form for final approval by the Board of Managers.

Adjournment.

Doris I. Cummings
Secretary Protem

Original returned to Miss Brown ✓ 19/43 -
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DEFINITION OF TERMSI. "Professor" One who meets the following requirements:-

- (1) Graduation from a college or university.
- (2) Post-graduate study or a professional course.
- (3) A Post-graduate degree, either a Master's or Doctor's, or a diploma from a technical school.
- (4) Teaching experience in a college or university.
- (5) Qualified to be Head of a Department.
- (6) (a) Publication of the results of research work.
(b) Having held an executive position in some other institution of higher learning, or one which furnished special technical experience.

II. "Associate Professor" One who meets the following requirements:-

- (1) Graduation from a college or university.
- (2) Post-graduate study or a professional course.
- (3) Teaching experience in a college or university.
- (4) (a) Post-graduate degree, either a Master's or Doctor's, or a diploma from a technical school.
or (b) Having held an executive position in some other institution of higher learning, or one which furnished special technical experience,
or (c) Publication of the results of research work.

III. "Assistant Professor" One who meets the following requirements:-

- (1) Graduation from a college or university.
- (2) Post-graduate study or a professional course, at least one year.
- (3) Teaching experience in a college or university, at least one year.
- (4) (a) A post-graduate degree, either a Master's or Doctor's or a diploma from a technical school.
or (b) Having held an executive position in some other institution of higher learning.
or (c) Publication of the results of research work.
or (d) Expert knowledge of a special subject.

IV. "Instructor" One who meets the following requirements.

- (1) Graduation from a college or technical school.
- (2) Qualified to offer one or more courses independently.
- (3) A new appointee qualified in other respects for an advanced position, but without previous experience in teaching.

V. "Assistant" One who meets the following requirements.

- (1) Able to assist in laboratory, library, executive offices or class room.
- or (2) Able to teach under supervision.
- or (3) Able to correct papers.

VI. "Lecturer" One who meets the following requirements.

- (1) A new appointee whose final relationship to the university is undecided.
- or (2) A temporary appointee.
- or (3) A visiting teacher; this includes educationalists, clergymen and others who have made a trip to the Orient to study conditions.
- or (4) A person in official position, a teacher in another institution, or any other who gives teaching assistance to his special subject.

VII. "Honorary"

- (1) A wife or other member of the family of a missionary who renders voluntary service.
- (2) Any one invited to teach for whom the financial arrangements have not been completed.
- (3) Any person who teaches without remuneration.

0554

Salary Rank
Years of teaching

(As of January, 1931)

SALARY TABLE

Showing the minimum of years of teaching required for, and the initial salary of, each rank

For Holders of Bachelor degrees or their equivalent

	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Assistant	75	75	85	85	95	95	105	105	115	115	125	125	135	135	135	135
Instructor	0	0	0	140	140	155	155	170	170	185	185	200	200	200	200	200
Lecturer	0	0	0	0	0	205	205	220	220	235	235	250	250	265	265	265
Asst. Prof.	0	0	0	0	0	0	0	270	270	290	290	310	310	330	330	330
Professor	0	0	0	0	0	0	0	0	0	360	360	380	380	400	400	400

For Holders of Master Degrees or their equivalent

Assistant	105	105	115	115	125	125	135	135	135	135	135	135	135	135	135	135
Instructor	0	140	140	155	155	170	170	185	185	200	200	200	200	200	200	200
Lecturer	0	0	0	205	205	220	220	235	235	250	250	265	265	265	265	265
Asst. Prof.	0	0	0	0	0	270	270	290	290	310	310	330	330	350	350	350
Professor	0	0	0	0	0	0	0	360	360	380	380	400	400	420	420	440

For Holders of Doctor degrees or their equivalent

Assistant	135	135	135	135	135	135	135	135	135	135	135	135	135	135	135	135
Instructor	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200
Lecturer	0	205	205	220	220	235	235	255	255	265	265	265	265	265	265	265
Asst. Prof.	0	0	0	270	270	290	290	310	310	330	330	350	350	350	350	350
Professor	0	0	0	0	0	360	360	380	380	400	400	420	420	440	440	460

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Mr. Evans

See - Budget - Yenching file
1942-43
no. Journalism Dept
of Yenching
no. 6

YPM/YC/5

20th February, 1943.

President Frederick Middlebush
Missouri University
Columbia, Missouri
U. S. A.

Dear Sir:

The Yenching University journalism department has always had the good-will and support of Missouri University since the establishment of the department's one fifteen years ago in Yenching. It was two of the Missouri School of Journalism graduates, Mr. Vernon Nash and Mr. Hin Wong, that founded the department. Both President Williams and Dean Martin took an active interest in the project. Dean and Mrs. Martin, and later Mrs. Williams, all spent some time in Yenching. Besides the other forms of material and moral support from Missouri, Yenching has also been benefited by the arrangement for exchange scholarships. You may be interested to note that practically all of the Yenching graduates who continued their studies on such scholarships at Missouri have been good in their field and are holding responsible positions. Mr. T. C. Tang is head of the English department of the Central News Agency. Mr. David Lu is the Central News Agency representative in India. and, Mr. James Shen is in charge of the English Department of China's International Publicity Board. We also take a great deal of pride in having helped to educate such active American journalists as Mr. Mike Fisher, Mr. J. D. White, and Mr. Samuel Groff. The Yenching journalism graduates in the field of Chinese journalism are even larger in number and are also beginning to take responsible positions.

Unfortunately the occupation of Peking by the Japanese has forced the Yenching journalism department into a state of temporary dormancy, and disrupted the Missouri-Yenching relationship. Yenching University in Peking was closed down by the Japanese as soon as they started war on the Pacific. I hope the story concerning the reopening of Yenching University in Chengtu, published in the New York Time Magazine and elsewhere, has come to your attention. The Department became popular in free China even before the University actually reopened. An almost casual discussion of the project with Mr. Hu Lin, General Manager and Editor-in-Chief of the Ta Kung Pao, winner of the Missouri International Prize for Journalism for 1941, resulted in a 3-year donation of \$100,000 from a Journalism Scholarship Fund in Memory of Chang Chi-luan, the well known editor of Ta Kung Pao, who passed away recently. The money is helpful; the recognition is priceless.

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Pres. F. Middlebush - 2

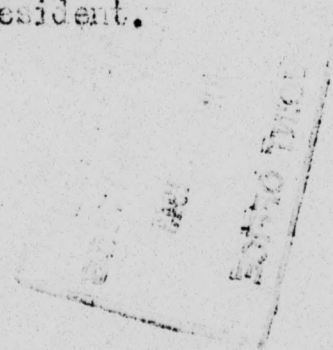
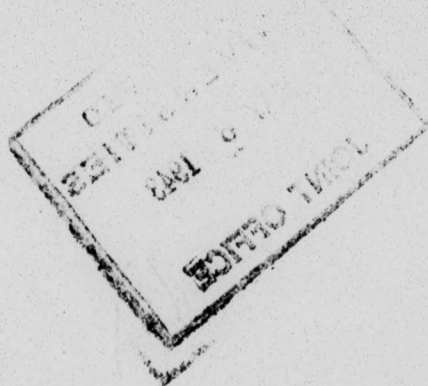
20th February, 1943.

Of the present student body of 290, over 50 are registered in the Journalism Department. At the head of the Department we have Mr. Chiang Yin-en, a graduate of Yenching Journalism Department and Managing Editor of the Kweilin edition of the Ta Kung Pao, before he returned to his alma mater last fall.

All in all the department seems to have achieved quite a creditable record, has had an auspicious beginning in the reopened institution in free China, and is gaining popularity. We have already made contacts with the press and public in China for support and for facilities to train students. In these our difficult days at the beginning, our thoughts naturally turn to our old friend abroad, the University of Missouri. Our needs are manifold, financial support, books, magazines and other reading material, and strengthening of personnel. I suppose the present conditions of travel make the arrangement for exchange scholarships a matter for future discussion. But it still seems quite feasible for Missouri University to undertake to send one of the leading members of the journalism faculty to Yenching for a year or longer. We very much need the mature guidance that such a person will bring. At the same time the China theater in the world-wide turmoil is so stimulating and significant that a journalist will perhaps find his stay out here very profitable. A cash contribution is of course always appreciated and remittance can easily be arranged through our New York Office 150 Fifth Avenue, New York City. We hope to be able to count on the continued good-will of the University of Missouri to our Journalism Department, and we look forward to closer cooperation with your University in the enterprise of journalism training in China.

Sincerely yours,

Y. P. Mei,
Acting President.



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Sustained
 YENCHING FIRE DESTROYED STAFF DORMITORY AND NURSERY SCHOOL
 PERSONAL LOSSES/NINE WOMEN FACULTY ESTIMATED 10000 AMERICAN
 DOLLARS/UNIVERSITY LOSSES 10000/DESIRABLE CONTRIBUTE 10000
 REBUILD MISSION SCHOOL BUILDING/VANKIRK BURNS SERIOUS, RECOVERY
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Yenching Univ. Fire March 13, 1943

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燕京大學

YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS
YENTA

YPM/YC/99

April 5, 1943.

Miss Pearl B. Fosnot
Miss Maud Parsons
Miss Elsie Lo
Principal Fang Chun Yin
Mr. B. C. Tang
Mr. S. D. Liu

Dear friends:

Mr. Hsiung has reported to me your visit to our University and your discussion with him last Monday morning. I feel quite disappointed at not having participated in this discussion myself. I hear that some of you are under the impression that I called a meeting for that morning. But that is not true, and the note sent to me by Mr. Tang only said that the Methodist Mission would be sending some people over to the University on Monday morning to investigate the fire on the spot, and I did not know there was to be an opportunity for a discussion, which I would not have missed for anything. As a matter of fact I was at the time visiting with some friends from Peking at a professor's home on the Yen-ching compound.

As I was not present at the discussion, I feel it is only right that I should send you a statement in writing as to what I know about the fire and my attitude towards the situation. Since the nine ladies who slept on the second floor of the building were the people nearest to the spot, we have to depend on their observations and reports. According to them, the fire was first felt by Miss Yu whose room was at the southeast corner of the floor. When she gave an alarm, the other girls got up, and the first ones saw that the fire was burning from the little kitchenette back of the building just below Miss Yu's room. Two of these girls even tried to extinguish it with what little water they could find. After the first moments, the whole thing was ablaze and people went into a panic. I was not aware of the existence of the kitchenette or the woman left behind by Hua Mei School. When I arrived on the scene, I thought the fire must have started from our Home Economics Laboratory kitchen until I was shown that the kitchen was still standing - the major portion of the building is still standing now. Then I learned from the inmates of the building what had actually happened. They also told me that not only was the matched used as a kitchenette but also as a store room for a lot of saw dust and what odd pieces of lumber the woman could pick up from our furniture making. The fact that the woman did not sleep in the kitchenette, but in the basement of the class room building, makes the arrangement all the more dangerous and accounts for the tardy discovery of the fire.

The losses caused by the fire include the building belonging to the Mission, the furniture and other property of Yenching University, and the personal belongings of the nine members of the Yenching faculty. The total cost of the personal losses of the nine people amounts to nearly half a million dollars, and the University loss is estimated at \$150,000-200,000. There has been no thought on our part of claiming compensation for damage; we and our friends have only been trying to help the victims. With regard to the Mission building we naturally

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燕京大學

YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS
YENTA

- 2

April 5, 1943.

think of fire insurance. If it should be the policy of the W. D. C. S. not to insure its property, presumably there are reserve funds to cover fire losses.

Yenching feels sincerely grateful towards the Mission for being allowed the use of the school buildings without which Yenching would have had much more difficulty in reopening in Chengtu. We have felt that the disaster of the fire might be an occasion for expressing this feeling in some concrete form. Of course we also miss the use of the lost building very acutely. Therefore if the Mission should not be able to provide sufficient funds for the rebuilding of the building, Yenching would try to find the means to make a contribution towards the building cost. In making the contribution, Yenching would like to have the present permission to use the compounds of the two schools extended for the duration of the war. This has been our attitude from the beginning, and this is what I told Mr. Stockwell when finally I had a chance to talk to him. What we did not quite like was the tone of the note sent us by Mr. B. C. Tang which states that our "University should be held responsible for the burning down of the school building and for putting it up again at an early date", etc.

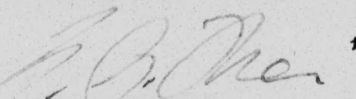
If the Mission representatives are open to discussion on the issue, we are ready to take it up on the basis indicated in this letter. And the proposal made by Mr. Tang at the meeting Monday morning and reported to me by Mr. Hsiung is not far from our thought. But we wish to have it clearly stated that as the ownership of the building will be entirely the Mission's, money from Yenching will be a contribution as an expression of good-will. It should not exceed the maximum amount of half of the US\$15,000 requested for rebuilding, and on the condition stated above.

If this arrangement is acceptable to you we would write our Trustees at home for the funds. And the final arrangements can be made between the two organizations either in New York or on the field. It should be possible to arrange the other details brought up at the discussion without too much difficulty.

Thanking you again for your generosity in allowing Yenching the use of the school compounds and with regret at not having participated in the talk with you last Monday,

I am,,

Sincerely yours,



Y. P. Mei,
Acting President.

0562

燕京大學

YENCHING UNIVERSITY IN CHENGTO
CHENGTO CHINA

CABLE ADDRESS
YENTA

Dear Sir,
I have the honor to acknowledge the receipt of your letter of the 10th inst. and in reply to inform you that the same has been forwarded to the proper authorities for their consideration.
The matter is now being dealt with as rapidly as possible and I am sure that you will be satisfied with the result.
Very respectfully,
Yours truly,
[Signature]
[Title]

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YPM/YC/101

April 7, 1943.

Mr. E. M. McBrier
Yenching University Office
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. McBrier:

The New York office must have kept you informed on the reopening of Yenching in Free China. It is not an easy task under wartime circumstances, but the support from the Trustees in America and alumni in China has been excellent and inspiring. In undertaking such an enterprise, I have been counting heavily on the guidance and support especially from people like yourself.

We now have a student body of over three hundred, and more than half of them come from the original student body in Peking. The spirit of both faculty and student is fine. The Yenta Christian Fellowship has been especially active, and indication of the fact that the years of experience in Peking has developed a deep rooted spirit and life in this religious group of faculty and students. The activities have been still along the lines of religious devotion and evangelism, friendship among members, and social service. The new feature of the Fellowship in Chengtu is its close cooperation with the church which is just across the street from the university compound. The Fellowship helps the church in its music life, religious program and community service. On the other hand the church offers opportunity to relate the religious experiences of the university group to the church community, and therefore gives it a more normal orientation. The Christmas program put up by the Yenching students under the direction of Miss Boynton both in the church in our neighborhood and on the campus of the joint Christian universities was something really beautiful and inspiring.

Although the Fellowship has tried to spare me from membership on the executive committee, I have been watching the group work at a short range. I am fully satisfied that they are on very sound lines in their program and activity. As to finances, the Fellowship in the North used to try to be self-supporting to a large measure. That is practically impossible now; cost are almost a hundred times of prewar standard, and ability to give has been reduced almost to nil. The Fellowship officers have been consulting me about support for their work. My thoughts naturally turn to your generosity in the past in promoting religious life and activities in the university. For the current year they need something like US\$400 to balance their budget, and for 1943-44 the deficit will probably be US\$600-800. If you can see your way to making a contribution to meet these deficits of the Fellowship as you have so often done in the years passed, both the Fellowship officers and myself shall be most grateful. We all consider the religious atmosphere a feature and an integral part of Yenching education. It is only because we do not wish to arouse reactions and misunderstanding that we do not include any substantial amount for religious work expense in the university budget.

0564

Mr. E. M. McBrier - 2

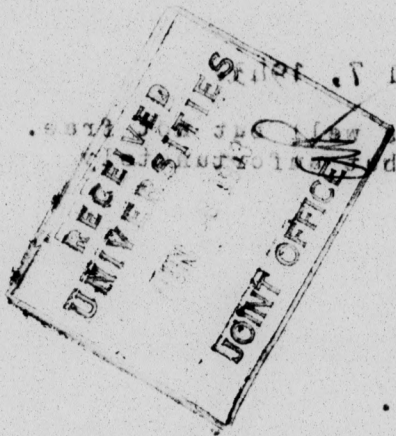
April 7, 1943.

Word from the North indicates that Dr. Stuart is well but not free. The only hope for him seems to lie in repatriation, but unfortunately that seems very distant just now.

Sincerely yours,

Y. P. Mei,
Acting President.

0565



April 7, 1941

Mr. M. L. LeBaron - 2

Enclosed for the North Atlantic Treaty Organization, Washington, D.C., is a copy of the report of the Joint Committee on the Organization of the North Atlantic Treaty Organization, dated April 7, 1941.

Sincerely yours,

V. L. LeBaron,
Acting President.

BEST CONTRIBUTIONS OF CHRISTIAN UNIVERSITIES TO
POST-WAR CHINA

Post-war Situations

- I. Prospects of Post-war world and post-war China
 1. World
 - a. Allied victory
 - b. New world order
 2. China
 - a. Dignity and independence
 - b. Economic crisis
- II. New Emphasis in China's National Planning
 1. Economic reconstruction and industrialization
 2. Applied sciences and national defense.
 3. Military training, physical education, nutrition, etc.
 4. Renaissance of Chinese culture and classics
 5. Rural reconstruction
 6. Borderland advancement
 7. Attention to inland provinces
- III. Prospects and Problems of Christian Universities
 1. Comprehensive planning
 - a. Correlation and coordination
 - b. Regional distribution of institutions - lower Yangtze, Northwest, Southwest
 - c. Curricular emphasis of institutions - with reference to institutional background and new national needs
 2. Educational policy
 - a. Emphasis on character building
 - b. Emphasis on academic competence
 - c. Designated centers of research work and graduate training
 3. Finance
 - a. Prospects discouraging
 - b. Need greater than before
 - c. New sources of income to be explored
 - d. Economy thru correlation and reduction of number of institutions
 4. Going home
 - a. According to conclusions of III. 1, 2, and 3
 - b. Rebuilding of buildings
 - c. Replenishing of books and equipment
 5. Faculty
 - a. Refreshing of senior group
 - b. Further training of junior group
 6. Students - strengthening of Christian middle schools
- IV. General Revival of Christian Movement in Post-war China will be essential to the up-building of New China and to the reenergizing of the Christian texture and force in the Christian Universities.

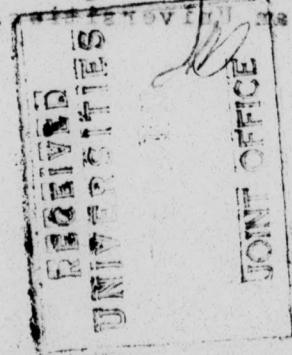
Frank Price
Y. P. Mei

BEST CONTRIBUTIONS OF CHRISTIAN UNIVERSITIES TO
POST-WAR CHINA

Post-war situations

- I. Prospects of post-war world and post-war China
 1. World
 - a. Allied victory
 - b. New world order
 2. China
 - a. Dignity and independence
 - b. Economic crisis
- II. New emphasis in China's National Planning
 1. Economic reconstruction and industrialization
 2. Applied sciences and national defense
 3. Military training, physical education, nutrition, etc.
 4. Renaissance of Chinese culture and classics
 5. Rural reconstruction
 6. Borderland advancement
 7. Attention to inland provinces
- III. Prospects and Problems of Christian Universities
 1. Comprehensive planning
 - a. Correlation and coordination
 - b. Regional distribution of institutions - lower institutes, Northwest, Southwest
 - c. Curricular emphasis of institutions - with reference to institutional background and new national needs
 2. Educational policy
 - a. Emphasis on character building
 - b. Emphasis on academic competence
 - c. Reorganization of centers of research and graduate training
 3. Finance
 - a. Prospects disappearing
 - b. Need greater than before
 - c. New sources of income to be explored
 - d. Economy thru correlation and reduction of number of institutions
 4. Going home
 - a. According to regulations of 1941, 1942, and 1943
 - b. Rebuilding of buildings
 - c. Reestablishing of books and equipment
 5. Faculty
 - a. Refreshing of senior group
 - b. Further training of junior group
 - c. Students - strengthening of Christian middle schools
- IV. General revival of Christian Movement in post-war China will be essential to the up-building of new China and to the reorganization of the Christian texture and force in the Christ-

Frank J. Rice
Y.P. Wei



YPM/YC/104

April 15, 1943.

Prof. Serge Elisseeff
Harvard-Yenching Institute
Harvard University
Cambridge, Mass.
U. S. A.

Dear Prof. Elisseeff:

Your good letter of December 30, 1942 enclosing a "Memorandum for the Affiliated Universities in Chengtu" has been with me for sometime. I have also secured a copy of the "Memorandum on Policy". I have shared this material with Professors K. Ma and Lin Yueh Hua, and we have made a careful study of it with the help of Dr. Cheng Te-k'un. We find the suggestions made in both memos with regard to method and approach to the promotion of Chinese Studies in the universities quite sound and well taken. As far as the group of us can recall, those points are also very much along the line that Yenching has adopted in practice during the last several years up in the North. The new feature since the war seems to lie in the coming together in Chengtu of the four of the participating institutions. This situation should make cooperation and correlation much easier, and on principles of economy such cooperation also becomes essential. In fact it is from a conviction that correlation should be effected among Christian universities both during and after the war that Yenching has decided to reopen in Chengtu. Prof. K. Ma, Chairman of our Chinese Department, has been spending much time and effort at working out a cooperative program with the other institutions on the campus. It is hoped to arrange for a common freshman Chinese course which will embody the best experience of the whole group of teachers as to selection and arrangement of material, teaching methods, and standard of requirement, etc. With regard to more advanced work, the thought is to divide up fields of specialization among the institutions. This arrangement will avoid duplication, and facility for students to attend courses in any of the related institutions will result in a richer program for all students. We are therefore very glad to find the idea of cooperation so much stressed in your memos. We also welcome the idea of having a Chengtu Committee to put such cooperation on an administrative basis rather than to have it left just to the good will of certain individuals. But unfortunately we have not yet heard from President Chen regarding the organization of the Committee.

A few points raised in your letter and in the recent memo seem to grow out of a misunderstanding for which I confess my letter of August 31, 1942 must be responsible. I was anxious to keep you informed of the reopening of Yenching in Free China and the possibilities of continuing the Chinese Studies program. At that date the line-up of personnel was mainly a matter of hopes and expectations. Among the list of people given in that letter, only Professors K. Ma, and Lin Yueh-Hua and Miss Tseng Hsien-kai (曾憲楷) are on full-time faculty. Miss Tseng Hsien-kai took graduate work in Chinese and History and received her M. A. degree from Yenching some seven years ago. She has been teaching in these two fields all these years. In addition to the list then presented, we have Prof. Shih

0569

Prof. S. Elisséeff - 2

April 15, 1943.

have Prof. Shih Yu-chung (謝玉忠) for Philosophy. Prof. Shih took his M. A. degree from Yenching in 1930 and had his Ph. D. from the University of Southern California in 1939. He has been teaching since he left Yenching except for the period of further study in America. He is a student of Chang Tung-sun's (張東蓀) and a good friend of Chang Chun-mai (張君勱) (Carson Chang). Mr. Hwang Ju-wen (黃居文), an instructor in Chinese in Yenching in Peking, has also arrived to join the Chinese Department. Wang Yi Tung is still with Nanking University. He is giving the course on General Chinese History in Yenching with the approval of Nanking as his contribution to his Alma Mater during this difficult time of reopening. Dr. Cheng Te-k'un is helping his Alma Mater with the permission of the W. C. U. U. as Chairman of the History Department, since unfortunately none of our Peking faculty in this department has arrived. Dr. Cheng's work consists mainly of looking after the three part-time lecturers offering History courses and arranging for the History students from Peking suitable programs of study in consultation with History Department in the other institutions. There has never been any thought on our part of pulling these people away from their present institutions. But these scholars all have a good deal of sentimental and academic attachment to Yenching. We can only hope that treatment accorded them by their present institutions will make them feel happy and contented in their present positions.

It is unfortunate that none of the Harvard-Yenching group in Peking has come out to Free China. Even among the younger men, we have only recently had news that Dr. Kao Ming-kai is trying to come over. It seems he is the only one contemplating the trip. Among the candidates under consideration for faculty additions for 1943-44, we have already secured consent from Prof. Chen Yin-chueh (陳寅恪) to join us. He is now at Kweilin, and there are still some government redtapes to clear before he can actually come. I believe you know his scholarship and need no statement. Prof. Shen Chien-shih (沈兼士) has been teaching in Peking including Yenching for over twenty years. He has been with the Catholic University as its Dean of Arts College for over ten years. He has just travel up in Free China. His special field is Chinese Philosophy. We must have at least one good teacher in Chinese History, and we are considering Professors Hsu Chung-shu (徐中舒), Hsiao Yi-shan (蕭一山) and Tan Chi-hsiang (譚其鵬). Hsu is formerly with the Académie Sinica and specializes in Chinese ancient history. Hsiao's field, as you might know, is Ching Dynasty History and Tan's is Migrations and Historical Geography.

A budget for Chinese Studies for 1942-43 and 1943-44 has been worked out and is herewith enclosed. This budget for the current year is based on actual expenditures, which is unlike the estimate I presented in my letter of last August. The small amount for "Investigation and Research" is this year earmarked for Dr. Lin's trip this summer to make an anthropological study of the unidentified Lo-Lo tribes in the Yunnan-Szechuan-Sikong border region. The \$20,000 represents only a small portion of the total cost of the trip most of which will be supplied by other agencies. It is hoped that Dr. Lin will be able to produce a monograph which might be published with some of the "Journal" funds. The need for the other items, I hope, is evident. We have now a senior History student who worked in Peking with William Hung and assisted Pei Wen-chung in establishing the Yenching Pre-historic Museum. His thesis is on certain pre-historic excavations. We are trying to arrange for this boy, Cheng En-yuan (成恩元), to continue his studies under Dr. Cheng Te-k'un after his graduation. But he is still wavering between a period of wartime service and continuing his study in

0570

Prof. S. Elisséeff - 3

April 15, 1943.

archaeology right away.

The budget total for the present year is NC\$200,000, exceeding the amount of \$150,000 tentatively voted by the Trustees by \$50,000. We hope it is still possible for the Trustees to make an additional grant to make up the difference. The note you inclosed in the letter concerning "\$85,000" is not clear to me, but I hope this extra money might be helpful towards the readjustment requested. The total requested for 1943-44 represents a 125% increase over that of the current year. This is accounted for, as you will note, by certain additions of personnel and by a general increase of 50% against rising cost. Statisticians consider this treatment conservative and inadequate. And we feel \$30,000 for research is miserably inadequate. But this is as far as we dare to go in order to present any thing like a feasible budget. We have been informed by our New York office that the total income from the Harvard-Yenching Trustees for 1942-43 is only US\$19,736 84. It seems the only hope of meeting the needs for the next year lies in a substantial government exchange subsidy about which there is now some talk.

In your letter you also made mention of the point of discrepancy in salary treatment. A word here might be relevant for your information. When we first arrived at Chengtu not quite a year ago, the prevailing treatment to university teachers was \$600-800, equivalent to £25 at prewar value. As a result teachers took on extra odd jobs with the government and other agencies or simply quit the teaching profession. Yenching started a plan which gave the teachers \$12200-1,500. We were able still to strictly apply our "full-time service" requirement of our staff, and there ~~was~~ is an appreciable difference in the spirit of the institutions where the staff works whole-heartedly and where the staff works half-heartedly. We are glad to say and to see that the other institutions followed the example of Yenching within a couple of months' time. And now the treatment plan is practically uniformed among the five universities in Chengtu. But now living costs have risen so much that some further increment has again to be made. That is why the provision of 50% increase in the budget for 1943-44. Our principle is to try to pay our staff a possible living salary with due consideration of necessities of war, and keep the staff busy and small. I perfectly agree with you that "dead wood" should be laid off to effect better efficiency and morale. But in the case of Yenching it only means trying not to take on any person that is not essential to the work of the institution.

In conclusion we wish to thank you for the interest and concern that you have shown about the welfare of Yenching University and its Chinese Studies program. We shall try to keep you informed as to developments the best we can. But as you will note I have to be carrying the correspondence myself, and my secretarial assistance is also limited. We should welcome suggestions and information from you from time to time.

With best regards to you and Dr. Charles E. Stelle with whom I talked about the Yenching project last spring a year ago.

Sincerely yours,

Y. P. Mei
Acting President.

0571

The Department of Defense has received information from the Joint Chiefs of Staff that the Soviet Union has recently increased its military presence in the Far East. This information was obtained from a confidential source who has provided reliable information in the past. The Department is currently reviewing this information and will report to the President and the National Security Council as soon as possible.

The Department of Defense is also aware of the fact that the Soviet Union has recently increased its military presence in the Far East. This information was obtained from a confidential source who has provided reliable information in the past. The Department is currently reviewing this information and will report to the President and the National Security Council as soon as possible.

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0572

Prof. S. Elisseff - 4

April 15, 1943.

P. S. Just as this letter is ready to go to mail, the circular from yourself and Mr. Donham comes to hand. I am in full agreement with your emphasis on the importance of Chinese studies and the importance of coherent and cooperative action. I have already elaborated somewhat on the point of cooperation in this letter, especially the first paragraph. There has been called a meeting of Christian University faculties at Chengtu in May. I happen to be on one of the preparatory committees and enclose herewith a copy of the outline of discussion worked out by this committee. You will note that the thought here is along the line of comprehensive planning and coordination.

Encl: 2

0573

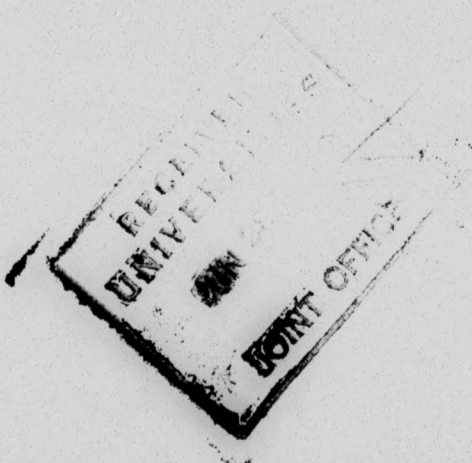
YENCHING UNIVERSITY
Undergraduate Chinese Studies

		<u>BUDGET</u>	
		1942-43	1943-44
I. Salaries			
1. Chinese Language & Literature			
K. Ma	25,000		37,500
Professor (Shen Chien-ssu)			37,500
$\frac{1}{2}$ Tseng Hsien-kai	10,000		15,000
Huang Ju-wen	15,000		22,500
2. History			
Professor (Chen Yin-chueh?)			37,500
Professor (Hsiao Yi-shan or Tan Chi-hsiang)			37,500
$\frac{1}{2}$ Tseng Hsien-kai	10,000		15,000
3. Philosophy			
Shih Yu-chung	25,000		37,000
4. Anthropology			
Lin Yueh-hua	20,000		30,000
5. Linguistics			
Professor (Kao Ming-kai?)			35,000
6. Supplementary Lectures	10,000		10,000
		\$115,000	315,000
II. Investigation & Research		20,000	30,000
III. Three Fellowships		@4500	13,500
IV. Seven Scholarships @1500		10,500 @2250	15,750
V. Books		29,500	38,250
Journal & Monographs		25,000	37,500
		\$200,000 =	\$450,000 =
		US\$10,000	US\$25,000



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NLT CARL EVANS

150 FIFTH AVENUE NEW YORK CITY

YENCHING NEEDS SERVICES JOSEPHINE RATHBONE COLUMBIA DISNEY HASSKE
AMERICAN BOARD HUANGTI ROCKEFELLER FELLOW WILL ALSO FIND WORK FOR
HSUYUNGCHUN ROCKEFELLER FELLOW PLEASE FACILITATE PASSAGE TO CHINA

PASS T12

P.O. Box 14624

University of Minnesota

H.B. Sam.

Dr. Fairfield
re Disney

1419
to East Miss.

DCC-4 NY TRIP

WRITE YOUR MESSAGE ON THE GREEN-TOP BLANK. FILE THROUGH POSTAL TELEGRAPH BY MESSENGER. TELEPHONE OR POSTAL TELEGRAPH PRINTER. BE SURE TO SPECIFY "VIA MACKAY RADIO". IF DESIRED. MESSAGES MAY BE TELEPHONED DIRECT TO MACKAY RADIO BY CALLING WHITEHALL 4-6780.

0576

燕京大學
YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS

YPM/YC/188

APR 11 27, 1943.

Mr. Charles H. Corbett
Yenching University Office
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Corbett:

Your good letter of February 20 with enclosure reached me some three weeks ago. A few days later another set of the same material also arrived. I wish to thank you for the kind remarks you made concerning myself and concerning the Board of Directors. I shall transmit your kind message to the Board when it meets later in the spring.

It has been more than two months since I wrote the Office last. In the meantime, I have been depending on Mr. Robinson to keep you posted. We received Mr. Evans' cable asking for publicity material late in February. We have sent the following:

- January 13 - A boardcast speech on the Formal Reopening by Y. P. Mei
- January 29 - A lot of snapshots with explanations
- February 4 - A letter of personal impressions of Yenching by H. W. Robinson.
- February 19 - A big lot of directories, tables, and lists.
- February 25 - Public Affairs College program and budget for use of Princeton and Rockefeller Foundations by Dean Wu Chi-yü.
- March 6 - Photos, films, and travel stories by faculty and students from Peking to Chengtu.
- March 12 - Story of Yenching in Chengtu by Miss Grace Boynton.
- March 13 - A semi-annual report of the university for the first semester in Chengtu.
- March 26 - Acting Controller's report with a financial statement by Miss Priest, program and budget for Natural Science College by Dean Lapwood, report of Nursery School by Mrs. V. K. Nyi Mei, and a story of experiences in Japanese prison in Peking under the name of "If Winter Comes".

I hope all of the above material has reached you and that a good deal of it in time for your meeting in May. A copy of most of this material has also been sent to Mr. Slater of London at his request.

In this letter I am enclosing the Following:

1. A confirmation copy of the cable sent by Miss Priest and myself regarding the fire.
2. A copy of my letter to the representatives of the various committees of the Methodist Mission that are interested in the property affected by the fire.
3. A copy of my letter and budget for Chinese studies to Prof. Elisséeff.
4. A Confirmation copy of my cable concerning people we wish to have come from America.
5. A copy of my letter to Mr. McBrier asking for a contribution to support the religious work in the University.
6. Some statistical tables of student registration showing the steady growth of the men and women students from Peking during the year.
7. An outline on "Post War Situation" for discussion at the May conference of Christian educators to be held in Chengtu.

See
Yenching
Office
file

0578

YENCHING UNIVERSITY IN CHENGDU
CHENGDU CHINA

CABLE ADDRESS

YB M\YC\198
YENT 8

Mr. Charles H. Corbett
Yenching University Office
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Corbett:

Your good letter of February 20 with enclosure reached me some three weeks ago. A few days later another set of the same material also arrived. I wish to thank you for the kind remarks you made concerning myself and concerning the Board of Directors. I shall transmit your kind message to the Board as soon as it meets later in the spring.

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February 1 - A letter of personal instructions of teaching by H. W. Robinson.
January 28 - A lot of snapshots with explanations
January 18 - A broadcast speech on the formal recording by J. E. Mel

March 12 - Story of Yenching in Chinese by Miss Grace Boynton.
March 13 - A semi-annual report of the university for the first semester
March 14 - Photos, films, and travel stories by faculty and students from
Peking to Shanghai.
February 25 - Public Affairs College program and budget for use of
February 26 - Princeton and Rockefeller Foundations by Dean W. C. Sullivan.
February 27 - A list of directrices, tables, and lists.

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mel, and a story of experiences in Japanese prison in Peking
by Dean Lawson, report of Lawrence School by Mrs. V. R. Wyt
Miss Priest, program and budget for Natural Science College
March 20 - Acting Controller's report with a financial statement by
in Chengdu.

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has been sent to Mr. Slater of London at his request. A copy of most of this material has also
been sent to Mr. Slater of London at his request.

In this letter I am enclosing the following:

1. An outline on "Post War Situation" for discussion at the May conference of Christian educators to be held in Chengtu.
2. Some statistical tables of student registration showing the rate of growth of the merchant women students from Peking during the year.
3. Some statistical tables of student registration showing the rate of growth of the religious work in the University.
4. A copy of my letter to Mr. Harber asking for a contribution to support from America.
5. A confirmation copy of my cable concerning people we wish to have.
6. A copy of my letter and budget for Chinese studies to Prof. Missessell by the fire.
7. A confirmation copy of the Methodist mission that are interested in the property affected regarding the fire.
8. A confirmation copy of the cable sent by Miss Priest and myself in this letter I am enclosing the following.

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0579

Mr. C. H. Corbett - 2

April 27, 1943.

The letter on the fire - enclosure 2 - will give you an idea of the occurrence and the attitude of Yenching people towards the disaster. We hear that the Chengtu representative of the Women's Society of the Methodist Mission has cabled and written for NC\$300,000 to rebuild the lost building, presumably out of the funds laid aside by the Society to cover fire risks to its property. At the present exchange rate that would be US\$15,000. I believe the Society secretaries in New York will be approaching you on the matter. We shall be glad to have the Yenching Board make a good-will contribution to the extent of half of that amount if funds are available.

The personal losses of the nine women faculty members are very considerable as things cost such a great deal of money these days. All the university has been able to do was to make an emergency gift of NC\$1,000 each on the morning of the fire, which only enabled them to buy a wash basin, a towel, a cake of soap, and maybe a pair of stockings. Applications have been made for these victims with the local UCR Faculty Aid Committee. It now looks as though we could only obtain NC\$2,500 each for three qualified members out of the nine. We should be very happy if some relief could be secured for them from your office. Miss Van Kirk continues to improve but slowly.

Of course the university loss in the way of furniture and equipment is also very heavy. That problem, however, is absorbed into the general one of further needs of the university due to the increasing and unexpectedly large number of students from Peiping. From the registration tables - enclosure 6 - you will see that 199 old students from Peiping are now registered in the university. Some twenty odd more have also come through and have been sent to other institutions to continue their courses which are not included in the reduced university program in Chengtu. More students continue to come and are coming at an accelerated rate. This situation has already taken the university into heavy debt with regard to travel loans and subsidies and scholarship aid for students. Besides, there has also to be additional space and furniture, and a number of us are working frantically for acquiring additional buildings which is very very difficult aside from financial considerations. However, it is certainly encouraging to see so many young people take the trouble and risk to come over, and their general feeling of gratitude towards the university, especially in comparison to the other students who have been left to shift for themselves, makes one realize that all the efforts spent at reopening Yenching have not been for naught. You may be interested to hear that when the government appealed to college students to join war service as interpreters to American military officers, 21 Yenching boys from Peking responded. They have all been accepted and some are now in India and some in Kunming. This is the largest group of all universities in Chengtu although Yenching enrollment is small.

In Mr. Evans' letter of October 27 in which he discussed the sources and status of Yenching funds, he asked that a program of procedure should be submitted for the release of each of the earmarked items. (The September 30th Budget Analysis referred to in that letter has never arrived. We would appreciate a copy.) The inclosed copy of my letter to Prof. Elissaeff - enclosure 3 - completes the whole set of earmarked funds to our knowledge, which includes Women's College, Princeton-Yenching, Harvard-Yenching, and possibly the Natural Science Endowment. The Rockefeller Foundation will require about the same information as the Princeton Foundation. And you have already been supplied with copies of my correspondence with Dr. Balfour as well as Dean Wu Chi-yu's report on the Public Affairs College. I presume no separate statement will be needed to apply for the use of the Scholarship funds, especially seeing the enormous needs of the large number of students on university support. With regard to School of Religion funds, we wish now to apply for a scholarship of US\$150 for 1942-43 and of US\$200 for 1943-44 for Miss Pao Mei, the only School of Religion student who has come out to Chengtu and is now being temporarily cared for by Dr. Price in the Nanking Theological Seminary. I have discussed Miss Pao's case at greater length in my letter to

Mr. Evans under the date of December 7, 1942. While in the North the School

\$350.00 entered in suspense 6/14/44 to cover the above J. 1759

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Mr. C. H. Corbett - 3

April 27, 1943.

of Religion used to participate quite substantially in the university social service program. We do not now have the School of Religion, but the students have already launched an energetic community service program again. If a small sum from the School of Religion funds, say US\$300-400, could be applied in partial support of these religions-social service activities, it would be helpful and seem to be not inappropriate. In this connection my letter to Mr. McBrier - Enclosure 5 - may be of interest to you.

The cable asking for the service of several people - enclosure 4 - may need some elucidation. Miss Josephine Rathbone's connection with Yen-ching people both in America and in China must be familiar to your Office. It is very inspiring to learn that the difficult conditions in China today does not seem to make any difference to her and that she is quite ready to come to China to promote the physical education movement. Yen-ching would feel it an honor if she would join our staff and work from Yen-ching as the center of her activities. We are financially not able to offer to pay for her travel or support in China, but I have been given to understand that those problems can be straightened out in American, probably with the help of your office. But we do wish to invite her to join our faculty, and we hope that this invitation may help to facilitate arrangements for her trip out. I shall be writing Miss Rathbone a formal letter of invitation.

Miss Disney and Mr. Hausske of the American Board Mission are thinking of returning to China to resume their missionary service. The American Board Mission does not have many agencies in this part of China, and Yen-ching is terribly short-handed and probably will continue to be so for the duration of the war. And so it seems to make a happy combination for these North China missionaries to tender their service to Yen-ching in Chengtu for the duration.

Mr. Huang Ti and Mr. Hsu Yung Shun are both Yen-ching alumni on the Yen-ching faculty. They went to America for further study on Rockefeller Foundation Fellowships. After discussion with Dr. Balfour, we feel more or less obligated to see that they return to China. The RF will furnish their travel expenses back. We can take on Mr. Huang Ti in the Sociology Department. We shall arrange for a suitable position for Mr. Hsu Yung Shun probably in Chengtu.

The material you have been sending concerning meetings and discussions in New York is highly welcome. It seems the feeling for more information from each other is mutual to both New York and Chengtu. The point on correlation so much stressed in New York I think is very well taken. The first paragraph in my letter to Prof. Elisséeff discusses how Yen-ching is trying to instrument this in the field of Chinese studies. Dean Lapwood's report of the Natural Science College must have ~~given~~ shown you the close correlation between the Science Colleges of Yen-ching and WCUU. We regret that our location inside the city keeps us from experimenting with more completely correlated programs and activities with the institutions on the campus. The need of correlation among Christian institution in China after the war will not be any less than when we are refugeeing together during the war. The discussion outline on "Postwar Situation" - enclosure 7 - will give you an idea as to what is in the mind of some of us concerning this problem.

Word from Peking concerning our American and British faculty people has been not assuring. There is a talk of their being moved to concentration camps in Weihsien, Shangtung. But there is still no confirmation, and we can only hope for the best. You must have been informed of the government honor conferred on Mr. D. W. Edwards on his birthday a few weeks ago. It is good to see due recognition given to such devoted and life-long service to China. A good deal of effort is afoot working for a substantial government subsidy due to the strict control of exchange. The 5- universities in Chengtu have asked Mr. Edgar Tang to take a trip to Chungking to

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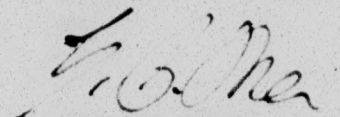
Mr. C. H. Corbett - 4

April 27, 1943.

help presenting the case of Christian education institutions to the government. Unless we do get a substantial subsidy or grant from the government in some such manner, the future of these institutions will be difficult to imagine. Dr. Cressy has already arrived from Chungking to prepare for a series of conferences in May. These include meetings of the Higher Christian Education Council and meetings of Christian university faculties in Chengtu, and the Christian Medical Conference, and the NCC Executive Committee meeting in Chungking.

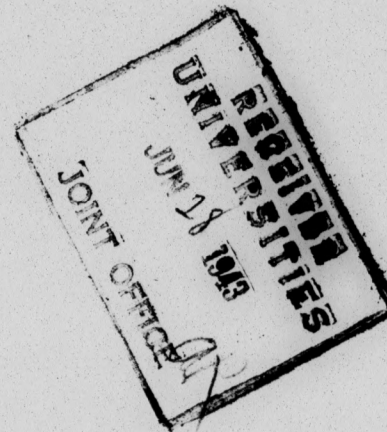
With best regards,

Sincerely yours,



Y. P. Mei,
Acting President.

Encl: as stated.



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copy for Mr. Evans

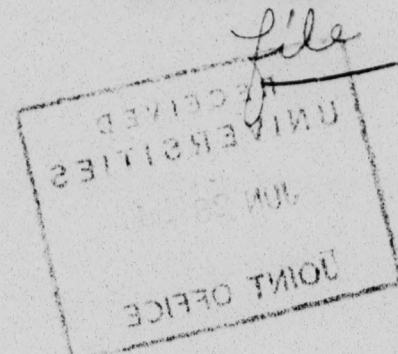
YENCHING UNIVERSITY IN CHENG TU
Chengtu China

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YPM/YC/119

May 4, 1943

Miss Josephine Rathbone,
Department of Physical Education,
Columbia University,
New York City. U.S.A.



Dear Miss Rathbone:

I have never had the pleasure of meeting you myself, but I have heard so very much about you in Yenching. I believe it was during my sabbatical leave from the University that you were out in China. All of us were greatly impressed by that visit of yours.

Here we have reopened Yenching in Chengtu, struggling very hard to be on our feet. Then Miss Lu Hui-ching broke the good news of your willingness and desire to come out to China during this difficult period. We heard the news with great admiration for your courage and high hopes for our future. It is a great honor, indeed, to Yenching to have you join us on our staff.

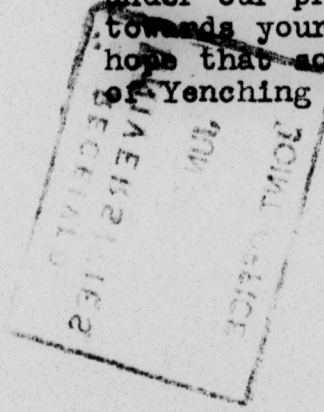
We know that we should not be selfish and must help to arrange to have your influence felt in the health and physical education movement in China as a whole from Yenching as the center of radiation. We find that physical education is growing more and more important in the eyes of the people and the government and that various programs are being set up now for the country. But these attempts reveal the need for more trained physical education leaders. Furthermore, there is so little material now available in China. Therefore your presence in China will mean a great deal to all of us.

I have already wired Mr. Evans, "Yenching needs service Josephine Rathbone Columbia ... please facilitate passage to China". I have also written our New York office about our expectation of your joining our faculty. I hope these messages might be helpful in meeting the government requirements for the trip. We have to confess that under our present financial circumstances, we can contribute little towards your travel expenses and support while in China, but we do hope that some special arrangement might be made, possibly by friends of Yenching in America, to make your trip possible.

Looking forward to receiving you in Chengtu before long.

Sincerely yours,

(Signed) Y. P. Mei
Acting President



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copy

YENCHING UNIVERSITY IN CHENGTO
Chengto China

casle address
Yenta

MAY 4, 1948

YH/YC/113



Miss Josephine Rathbone,
Department of Physical Education,
Columbia University,
New York City, U.S.A.

Dear Miss Rathbone:

I have never had the pleasure of meeting you myself, but I have heard so very much about you in Yenching. I believe it was during my accidental leave from the University that you were out in China. All of us were greatly impressed by that visit of yours.

Hard we have reopened Yenching is thought, struggling very hard to be on our feet. Then Miss Lu Hui-ching broke the good news of your willingness and desire to come out to China during this difficult period. We heard the news with great admiration for your courage and high hopes for our future. It is a great honor, indeed, to Yenching to have you join us on our staff.

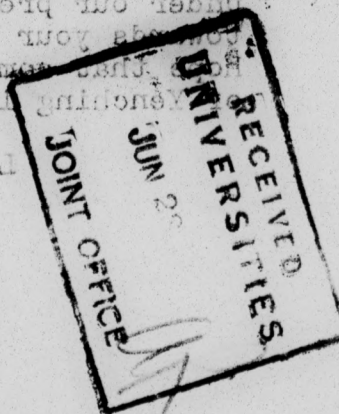
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Looking forward to receiving you in Chengto before long.

Sincerely yours,

(Signed) Y. T. Mei
Acting President



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MAY 10, 1943

YIPAO MEI
CHENGOTU (CHINA)

AMERICAN BOARD DESIRES KNOW SPECIFIC WORK FOR DIZNEY AND HAUSKE WHETHER LATTER WOULD RELEASE ROBINSON FOR OUTSIDE WORK WHETHER ADINTERIM APPROVES.

CARL EVANS

Sender's Name and Address (Not to be transmitted) ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA, 150 Fifth Avenue, New York City

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1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

2. Once the problem is identified, the next step is to define the objectives and goals of the project. This helps to clarify what needs to be achieved and provides a clear direction for the work.

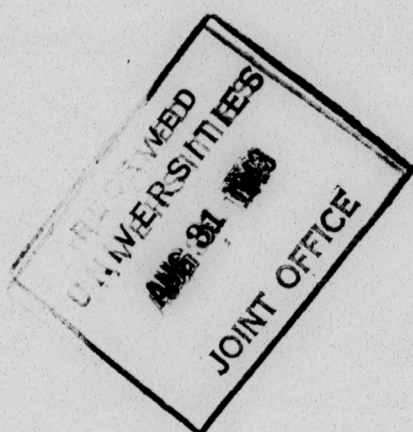
3. The third step is to develop a plan or strategy to address the problem. This involves identifying the resources needed, the tasks to be completed, and the timeline for the project.

4. After the plan is developed, the next step is to implement the plan. This involves carrying out the tasks and activities that have been identified in the plan.

5. Finally, the last step is to evaluate the results of the project. This involves assessing the progress made, the quality of the work, and the overall impact of the project.

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

1. The first group of people who are interested in the results of the research are the researchers themselves. They want to know how well the research was conducted and whether the results are reliable and valid. They also want to know how the research was interpreted and what conclusions were drawn from the results.



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NLT CARL EVANS

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MEI ROBINSON X

*Write to
Dr. Fairfield
5/17/43
noting above*

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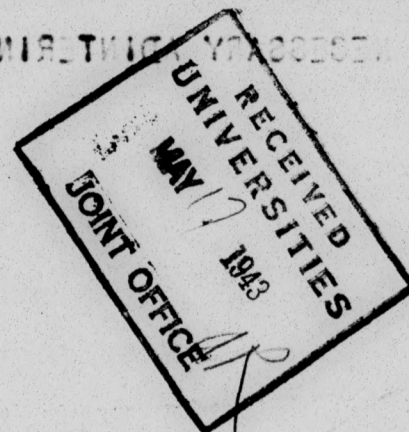
CHAVE J. S. T. M.

120 FIFTH AVENUE NY

DISNEY UNIVERSITY NURSE HANSON OF GOLLER RELEASING ROBINSON

ASSOCIATION OF AMERICAN UNIVERSITIES APPROVES

MEM ROBINSON



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0588

May 19, 1943

Dr. Y. P. Mei
Yenching University
Chengtu, Szechwan, CHINA

Dear Dr. Mei:

Several questions have been raised regarding the fire in the Staff Dormitory and Nursery School—the losses of which were estimated at 10,000 American dollars for the University; \$10,000 for the losses of the faculty and \$10,000 for the property. The latter item is a matter to take up with the Methodist Mission on the field, and further information is desired regarding the other two items totaling \$20,000.

We are delighted to learn that Miss Van Kirk is improving rapidly and it is our hope that she will be well again at a not too distant date.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
s.c. via next Clipper

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May 19, 1943

Dr. Y. P. Mei
Yenching University
Chongtu, Szechwan, CHINA

Dear Dr. Mei:

Your letter of February 19th regarding the remittance of \$330.00 to Miss Priest for Mrs. Hsieh Ching Sheng and Wu Lei Chuan. You suggest that we endeavor to dispose of same through negotiating with members of families here in America.

I have discussed this question and it is impossible to work it out in this manner.

Undoubtedly, you have learned that all the foreigners in North China have been interned at Weihsien and presumably it will be more difficult to communicate with them than where mails were fairly active in the cities of North China.

We are, therefore, returning the money to the people who gave the funds to us, but we will deduct the same amount from the appropriations going to China.

Very sincerely yours,

C. A. EVANS

CAE/B
cc: Accounting Office

Via China Clipper
c.c. via next Clipper

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0592

A RECORD OF AN INTERVIEW WITH THE MINISTERS OF EDUCATION

TIME: Thursday, May 20, 1943, 6:00 P.M.

PLACE: Ministry of Education, Chungking

PRESENT: HOSTS: Minister Chen Li-fu

Vice-Minister Ku Yu-hsiu

Section Chief Wu Chun-sheng

GUESTS: Presidents Francis Wei, B.E. Lee, T.L. Shen,
Y.L. Lee, Lucy Wang, C.J. Lin,
Y.P. Mei and Dean Carol Chen

INTRODUCTION:

By action of the meeting of the Council of Higher Education held in Chengtu in the early part of May, President Y.P. Mei was made responsible for arrangements for an interview in Chungking between the Presidents of the Christian Universities and the responsible officers of the Ministry of Education. The purpose was to discuss some of the larger issues, such as the place of private university education, especially in postwar China. The interview finally took place on May 20th and took the form of a dinner party given by the hosts of the Ministry to the Christian University Presidents as guests. All seven visiting University Presidents in Chungking at the time, as well as Dean Carol Chen of Hwa Nan Woman's College were invited and were present. By inadvertence, the local Deans of the Shanghai University College of Commerce and the Soochow College of Law were not included. Those who attended the party all considered it a profitable and pleasant occasion.

STATEMENT TO THE MINISTRY:

Presidents Mei and Wei were informally asked by the group of Presidents to be their spokesmen. President Mei reported briefly to the Ministers on the general purposes of the meeting of the Council of Higher Education which had just been held. While the agenda included very detailed considerations of academic, financial and other problems concerning all the Christian Universities the gathering was an annual affair interrupted only by the difficult conditions of war and the main purpose of such conferences was inspirational in nature. These institutions were founded by a strong religious faith, and those responsible for the conduct of these institutions keenly feel the need of an occasional getting together to revitalize that faith on which these institutions largely depend for making their distinctive contributions. Now that a considerable number of these Presidents were gathered in Chungking, there was a natural desire to call on the Ministry. All the Presidents present were grateful to the Ministers for their gracious invitation to this delightful dinner which afforded such a pleasant and convenient opportunity for discussion. We should like to present for discussion some of the larger issues that the group hold in common, namely (1) the place of private university education in post-war China, (2) the question of religious freedom, and (3) the problem of academic freedom, especially in the matter of curricular construction.

THE PLACE OF PRIVATE UNIVERSITY EDUCATION:

Minister Chen stated that while the Government considers education in China a state responsibility, the Government has no hope of completely fulfilling this responsibility for a considerable period of time to come. Therefore, private efforts and contributions in the field of education are all welcome, and the Government will continue to give encouragement and support to private educational institutions in China after the war. The Christian universities have made very outstanding contributions in the past, and it is hoped that even more important contributions will yet be coming from them.

Here a discussion on the abolition of unequal treaties followed, and the consensus of opinion was that the Christian Universities should double their efforts and do an even better job from now on to demonstrate that

0593

MINISTERS OF EDUCATION

2

that these institutions did not thrive under or depend on the protection of unequal treaties.

Vice-Minister Ku further suggested that the Christian Universities might well account to their foreign constituencies that while during this difficult period they have to be very dependent on foreign support, these institutions hope and plan to become self-supporting after the war as far as the annual current expenses are concerned.

THE QUESTION OF RELIGIOUS FREEDOM:

Minister Chen pointed out that religious freedom in China is already assured by the constitution, and that the Government educational authorities will certainly respect such freedom in the education institutions. As far as the Minister himself is concerned, he thinks a man with religion is better off than a man without. Here he gave a hearty exposition of the Chinese term "cheng," which is often translated "sincerity" but which should probably be translated as "basic principle" to give its full implications in Chinese philosophy. Minister Chen's conclusion is that the Chinese conception of "cheng" is really the same as the Christian idea of God. The only difference is that the Chinese version is more philosophical, while Jesus' statement is more easily understood by the common man. This difference is not difficult to apprehend if we realize the different cultural levels at which China and Asia Minor were found at those times.

Minister Chen also referred to the prevalent but erroneous impression that the Kuomintang is anti-religious. This impression was created at the time when the leftist elements within the Kuomintang were many and strong. It was these elements that persecuted religion. However, these elements have long been purged from the Kuomintang, and the Kuomintang itself is by no means anti-religious.

THE PROBLEM OF ACADEMIC FREEDOM:

Questions were raised as to the strict requirements laid down by the Government regarding the university curricular requirements, and those of each department of the university. A brief discussion took place that evening and a fuller one participated in by Presidents Mei and Wei and Mr. Wu Chunsheng of the Ministry followed a few days later. Putting the statements together, the following observations may be listed:

- 1) That the departmental requirements have been worked out by experts in the field whose advice the Ministry solicited.
- 2) That those departmental curricula were put in operation for an experimental period of four years.
- 3) That as the four-year period is about to expire, a questionnaire will soon be sent to all universities to secure criticism and comments.
- 4) That a certain amount of flexibility is intended by the Government in the application of the curricula.
- 5) That if private institutions wish to experiment with a new course, such as the experiment with the Modern Greats course after the Oxford pattern undertaken by Yenching University, the Ministry is quite disposed to approve any such plan.

GOVERNMENT SUBSIDY TO PRIVATE UNIVERSITIES:

In the course of the conversation reference was made to the annual Government subsidy to the private universities which stood at the same figures for the present year as for the last year. The Ministry officers pointed out that their request for a larger item for this purpose was turned down by the Executive Yuan, and they regretted that they could not do any better this year than last year.

Respectfully submitted,

Chengtu, Szechwan
June 22, 1943

Y.P. Mei

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YENCHING UNIVERSITY IN CHENG TU
CHENG TU CHINA

CABLE ADDRESS
YENTA

YPM/YC/151

June 14, 1943.

Mr. Carl A. Evans
Yenching University Office
150 Fifth Avenue
New York City, U. S. A.

Dear Mr. Evans:

The Yenching Board of Directors meeting for the current academic year was held in Chungking on May 24. I returned to Chengtu on June 2nd. And I asked the Chengtu members of the Board of Directors who were not able to attend the meeting at Chungking - Dr. Eva D. Spicer, Dr. T. C. Greene, Mrs. Chen Wang Min Yi as well as Dr. William P. Fenn, Miss E. M. Priest, and Mrs. H. W. Robinson by special invitation - to hear a report of the proceedings of the meeting in Chungking. *got together on June 11 and*

I have been waiting for the minutes which are in the hands of the Secretary of the Board to arrive. They are somewhat overdue, and I hasten to send you the enclosure which will give you an idea about the present standing of the University with regard to its student enrollment, financial status, as well as the general management of the institution.

Most of the material is self-explanatory, and the minutes of the Board meeting will inform you as to the Board treatment of the various items. Suffice it here to say that the Board approved the budget for expenses for 1943-44 totaling NC\$4,964,400 and the budget for special expenses for 1943-44 totaling NC\$1,500,000. The two figures total approximately 6½ million dollars. The income for 1943-44 estimated on a conservative basis totals about three million dollars without including the UCR sustaining fund. Using the conservative figure of US\$85,000 for UCR, the income in NC dollars will be about 2½ million. This leaves the deficit for the University for 1943-44 to something like one million dollars national currency. It is hoped that the actual income may be larger than the figures given in the budget on several of the items listed, and that new sources of income may be developed during the year including a quiet campaign among the alumni. Of course if the UCR fund could go higher than US\$85,000, our problem will be that much less acute. The Board felt this is not an impossible position and approved the budget with the only instruction that in the budget of current expenses a cut should be made from the listed items so that the contingency fund should be enlarged to ten percent of the total budget instead of five percent as at the present. We are now in the process of effecting this five percent cut and hope to be able to send you a copy of the readjusted budget with the minutes within the next few days.

Sincerely yours,

Mei
Y. P. Mei.

Encl: Agenda of meeting of Board of Directors - *See - Docket - Yench. file*
Report of Acting President - *See - Yenching Univ. file*
Faculty and Student Statistics - " " "
See - ← Statement of Treasurer of Committee for Reopening Yenching University -
Balance Sheet up to May 31, 1943 *See - Budgets - Yench. file*
Budget 1943-44 - *See - Budgets - Yench. file*

See -
Report +
Statement
Field Report
Yenching
file

0596

YENCHING UNIVERSITY IN CHENGDU
CHENGDU CHINA

YENTA
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157/02/10

Mr. Carl A. Evans
Vanderbilt University
120 Fifth Avenue
New York City, N. Y.

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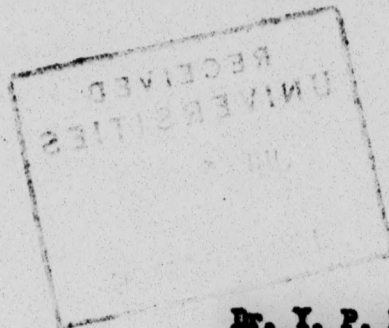
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Encl: Agenda of meeting of Board of Directors
Report of Acting President
Faculty and Student Statistics
Statement of Treasurer of Committee for Researching Yenching University
Balance Sheet as to May 31, 1945
Budget 1945-46

0597



June 29, 1943

Dr. Y. P. Mei
Yenching University
Chengtu, Szechwan
China

Dear Dr. Mei:

Mr. Francis Hittle of 713 Walnut Street, Greenville, Ohio, sent \$21.00 to you on February 13th and the same amount on April 13th, 1943. These were designated for scholarship funds and a student was to be selected who would write to Mr. Hittle. I do not know whether these were sent by regular mail or air mail. Mr. Hittle wishes to send money through our office which I have agreed to accept, excepting that I have asked that the money be designated only for scholarship and not for an individual. I do not know what progress you will make in selecting an individual, and know the difficulties involved. If you could let us know about these remittances I will be glad to communicate with Mr. Hittle.

Very truly yours,

C. A. Evans

CAB:EW

C. A. EVANS

0598

June 29, 1943



Dr. Y. P. Mei
Yenching University
Chengtu, Szechwan
China

Dear Dr. Mei:

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Greenaville, Ohio, sent \$21.00 to you on February 13th
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will make in selecting an individual, and how the diffi-
culties involved. If you could let me know about these
remittances I will be glad to communicate with Mr. Hittle.

Very truly yours,

C. A. WANG

WEL:WAO

0599

July 20, 1943

Dr. Y. P. Hsi
Mr. Dwight Edwards
Yenching College for Women
Chongtu, Szechuan, CHINA

Dear Friends:

The Yenching Women's College statement of the budget situation as of June 30th has been completed and it is pertinent to report to you that the \$15,636.00 appropriated toward the work at Chongtu is available--none of it having been drawn through the current year.

If these funds have not been used during the past twelve months, kindly let us know so that we can make adjustments on our books accordingly.

Very sincerely yours,

C. A. EVANS

CAE/B
cc: Miss Priest
Accounting Office

Via China Clipper
c.c. via next Clipper

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0601

July 20, 1943

Dr. Y. P. Mei
Mr. Dwight Edwards
Yenching University
Chengtu, Szechwan, CHINA

Dear Friends:

Copies of the minutes of the Annual Meeting of Yenching University have just been completed and are enclosed herewith.

While it would not seem necessary to comment to any great extent upon the various actions, yet it might not be amiss to refer to some outstanding situations.

First of all, may I say that the real backbone of the Yenching Board of Trustees was present and the meeting was exceedingly interesting.

A great deal of time was spent upon reports from China—first from the group in the north, and particularly Dr. Stuart, and then attention centered around the new unit which has been started at Chengtu. There was unanimous expressions of appreciation for the thorough-going manner in which material had been forwarded covering the staff members and the Board of Managers, and other kindred items. Likewise may I say this is one way in which to stimulate the interest of the Board of Trustees on this side.

This naturally led to a consideration of the request for personnel and, as there seemed to be no provision in the budget for the return of those requested, Action T-3786 was voted. Meantime may I say that Miss Rathbone has written to the field in detail as to her position and a covering letter of the cablegram has likewise been received. As the situation has developed, it does not seem possible for Miss Rathbone to go to China under present conditions. The case of Miss Helen Disney and Mr. Albert Hausske is still being considered by the American Board.

The presence of Dr. Wu Yi-fang at the meeting intensified the interest as she possessed a wealth of information, for which members of the Board were hungry.

Mrs. Finley's report for the Woman's College Committee is self-explanatory, but may I say that in connection therewith, at the meeting of the Woman's College Committee, great concern was expressed over the plight of those interned in North China, and there seemed to be a determined effort to make such provisions as possible toward the protection—both in salary and travel—against their return.

0602

Dr. Mei
Mr. Edwards

- 2 -

July 20, 1943

In regard to financial matters, the Finance Committee reported that it felt a later meeting should be held when the outcome of the year's operation could be more definitely determined.

The Board likewise took drastic action regarding the report on the 1943-44 budget and, as a consequence, a meeting of the Finance Committee was held on May 30. Very much of this was a study of past history, but more to the point, and the Committee verified its previous action and that of the Board in approving \$50,000 toward the budget of the Universities for 1942-43, and that the Woman's College appropriation stands at \$15,000. Sustaining Funds were closed out at \$71,250, of which \$2,500 was for the Woman's College and \$21,250 for Temporary Buildings if needed. This leaves a balance of \$47,500 for the current budget. I will report later on, on the outcome of the year's operation at this end and as far as the China budgets are concerned.

The Finance Committee reported to the Board that the Trustees' budget for 1943-44 would be \$45,000 for the University, \$15,000 for the Woman's College, and that the Sustaining Funds must be adjusted with the Associated Boards.

You have been advised by this time that the amount allocated to Yenching is \$75,000 for relief of staff etc., and the emergency grant of \$30,000, making a total of \$105,000. All other funds available for the Trustees have been set aside for the repatriation of the staff in North China.

The Finance Committee at its meeting gave careful study to the field budget having special reference on the possibility of cooperation with other institutions at West China. Primarily, the Yenching Trustees as a whole feel that the University must continue after the war and that wherever possible resources should be conserved pending that time. That means that while there is a willingness to carry on the institution during the interim that it must be done as conservatively as possible. The Committee and the Board likewise wish to call attention to the fact that there is a large responsibility of the Trustees for the staff which is held in North China and for their travel expenses to America and probable medical care, or at least an extended furlough. Funds are not in sight for taking care of the minimum of the people in North China, which means a considerable distribution to Chinese staff members who cannot receive funds from America at the present time. At the end of 1943-44 there will be a deficit of nearly \$25,000 unless we can realize from the United China Relief something toward this emergency.

Before closing, may I mention that the letter dated March 10th from the Harvard-Yenching Institute was read and discussed. It was not considered necessary, however, to make any reply as Yenching's close connection with the Institute would not seem to warrant such procedure. In the course of the discussion, however, it was pointed out that the Institute was definitely interested in the quality of work which Yenching does and that at the present time, it is best to keep the name of Yenching alive rather than to try any expansion, and that during the transition period, all steps toward economizing should be utilized. Possibly this seems to be the major outcome of the spring meetings of the Board, but I am constrained to pass on the actual conditions which exist on this side.

To clarify the issue may I repeat that the 1943-44 budget for the unit at Chungking includes the following funds:

Yenching University at Chungking.....	\$45,000
Woman's College at Chungking.....	15,000
Total Sustaining Fund.....	105,000

0603

Dr. Mei
Mr. Edwards

- 2 -

July 20, 1943

Of the Sustaining Funds fifty per cent is underwritten—the balance to be raised by every means possible and progress to be reported to China as new funds are secured.

May I say in closing that there was general satisfaction that a unit of Yenching was being continued, and those responsible for its organization and development should be highly commended.

With every good wish to you, I am

Most sincerely yours,

C. A. EVANS

CAE/B.
cc: Dr. Fern

Via China Clipper
c.c. via next Clipper



0604

July 22, 1943

Dr. Y. P. Mei
Yenching University
Chengtu, Szechwan, CHINA

Dear Dr. Mei:

As the first payment of The Rockefeller Foundation appropriation came to hand today, it is appropriate for me to refer to your letter of January 13th and state that the \$3,000 just received will be remitted in the next cabled amounts going out under License No. 75 through the Bank of China.

The understanding with Dr. Balfour is correct in that the amount for the year is set at \$6,000.

Of course, we are greatly inspired by the news of the cooperation of Mission Boards on the Yenching campus at Chengtu. Generally speaking, there has been a decrease in Mission Board support and it is indeed encouraging to have this change in the trend.

It is our understanding that relief funds are reaching the Yenching personnel and that they are receiving a sustenance allowance through the Swiss Government. Latest information indicates that there is no hardship experienced.

I have searched the files very carefully for information regarding Mr. Liao Tai Chu and I find rather complete information available. Immediately upon receipt of your letter we communicated with Columbia University and several other institutions, only to find that scholarships had been allotted for the year 1943-44. As a matter of fact, Dr. Stuart's communication of January 7, 1941 requested our office to secure the scholarship. Dr. Galt also wrote to Philip M. Hayden at Columbia University on December 24, 1940. As the scholarship was not available at that time and as all of the allocations from the Associated Boards had been made previously, it was impossible to give any encouragement to Mr. Liao.

From our present understanding, the real serious situation is in getting a person out of China. One professor with a scholarship already in hand could not get out without our signing documents which practically assured his entire expenditures while in America. These things must be explored on the field before we can take steps here in America to secure a scholarship.

With every good wish to you, I am

Most sincerely yours,

C. A. EVANS

CAE/B
cc: Accounting Office

Via China Clipper
c.c. via next Clipper

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0606

July 22, 1943

Dr. Y. P. Mei
Yenching University
Chengtu, Szechwan, CHINA

Dear Dr. Mei:

In connection with our clearing up of material reported to the Annual Meeting, I have found your letter of January 29th which arrived just in time for the meeting of the Woman's College.

This letter indicated that the total amount of US\$15,636.00 had been allocated for the work at Chengtu and that work was proceeding as planned in the budget.

The Woman's College Committee gave consideration to this statement and in general approved the policy that was being followed.

We also received the snapshots with explanatory notes, all of which have been of great help to us in our publicity activity.

I must apologize for not answering this letter earlier, but in reality it was of great value to us at our Annual Meetings.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next Clipper

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